

Table A1: TOTAL WORKFORCE - Distribution by Race, Ethnicity, and Sex (Participation Rate)

| Employment Tenure | Total | Total Males | Total Females | Hispanic or Latino Male | Hispanic or Latino Female | White Male | White Female | Black or African American Male | Black or African American Female | Asian Male | Asian Female | Native Hawaiian or Other Pacific Islander Male | Native Hawaiian or Other Pacific Islander Female | American Indian or Alaska Native Male | American Indian or Alaska Native Female | Two or More Races Male | Two or More Races Female |
|---------------------------------------|--------|-------------|---------------|-------------------------|---------------------------|------------|--------------|--------------------------------|----------------------------------|------------|--------------|--|--|---------------------------------------|---|------------------------|--------------------------|
| CLF 2010 % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| Alternative Benchmark % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| TOTAL WORKFORCE | | | | | | | | | | | | | | | | | |
| Total Workforce: Prior FY # | 6128 | 3962 | 2166 | 187 | 95 | 2746 | 1164 | 790 | 727 | 144 | 90 | 9 | 8 | 12 | 4 | 74 | 78 |
| Total Workforce: Prior FY % | 100 | 64.65 | 35.35 | 3.05 | 1.55 | 44.81 | 18.99 | 12.89 | 11.86 | 2.35 | 1.47 | 0.15 | 0.13 | 0.20 | 0.07 | 1.21 | 1.27 |
| Total Workforce: Current FY # | 5339 | 3604 | 1735 | 165 | 79 | 2505 | 983 | 703 | 516 | 132 | 87 | 13 | 6 | 12 | 1 | 74 | 63 |
| Total Workforce: Current FY % | 100 | 67.50 | 32.50 | 3.09 | 1.48 | 46.92 | 18.41 | 13.17 | 9.66 | 2.47 | 1.63 | 0.24 | 0.11 | 0.22 | 0.02 | 1.39 | 1.18 |
| Total Workforce: Difference # | -789 | -358 | -431 | -22 | -16 | -241 | -181 | -87 | -211 | -12 | -3 | 4 | -2 | 0 | -3 | 0 | -15 |
| Total Workforce: Ratio Change % | 0.00 | 2.85 | -2.85 | 0.04 | -0.07 | 2.11 | -0.58 | 0.28 | -2.20 | 0.12 | 0.16 | 0.09 | -0.02 | 0.02 | -0.05 | 0.18 | -0.09 |
| Total Workforce: Net Change % | -12.88 | -9.04 | -19.90 | -11.76 | -16.84 | -8.78 | -15.55 | -11.01 | -29.02 | -8.33 | -3.33 | 44.44 | -25.00 | 0.00 | -75.00 | 0.00 | -19.23 |
| EMPLOYEE GAINS | | | | | | | | | | | | | | | | | |
| Total Workforce: New Hires # | 640 | 424 | 216 | 13 | 4 | 333 | 158 | 52 | 39 | 13 | 13 | 5 | 0 | 1 | 0 | 7 | 2 |
| Total Workforce: New Hires % | 100 | 66.25 | 33.75 | 2.03 | 0.63 | 52.03 | 24.69 | 8.13 | 6.09 | 2.03 | 2.03 | 0.78 | 0.00 | 0.16 | 0.00 | 1.09 | 0.31 |
| EMPLOYEE LOSSES | | | | | | | | | | | | | | | | | |
| Total Workforce: Reduction in Force # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Workforce: Reduction in Force % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Workforce: Removal # | 34 | 24 | 10 | 0 | 0 | 21 | 6 | 2 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| Total Workforce: Removal % | 100 | 70.59 | 29.41 | 0.00 | 0.00 | 61.76 | 17.65 | 5.88 | 11.76 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2.94 | 0.00 |
| Total Workforce: Resignation # | 190 | 117 | 73 | 6 | 2 | 96 | 51 | 12 | 12 | 3 | 4 | 0 | 0 | 0 | 0 | 0 | 4 |
| Total Workforce: Resignation % | 100 | 61.58 | 38.42 | 3.16 | 1.05 | 50.53 | 26.84 | 6.32 | 6.32 | 1.58 | 2.11 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2.11 |
| Total Workforce: Retirement # | 176 | 117 | 59 | 2 | 0 | 82 | 45 | 27 | 11 | 5 | 2 | 0 | 0 | 0 | 0 | 1 | 1 |
| Total Workforce: Retirement % | 100 | 66.48 | 33.52 | 1.14 | 0.00 | 46.59 | 25.57 | 15.34 | 6.25 | 2.84 | 1.14 | 0.00 | 0.00 | 0.00 | 0.00 | 0.57 | 0.57 |
| Total Workforce: Other Separations # | 265 | 184 | 81 | 7 | 3 | 152 | 44 | 18 | 28 | 3 | 1 | 1 | 0 | 1 | 0 | 2 | 5 |
| Total Workforce: Other Separations % | 100 | 69.43 | 30.57 | 2.64 | 1.13 | 57.36 | 16.60 | 6.79 | 10.57 | 1.13 | 0.38 | 0.38 | 0.00 | 0.38 | 0.00 | 0.75 | 1.89 |
| Total Workforce: Total Separations # | 665 | 442 | 223 | 15 | 5 | 351 | 146 | 59 | 55 | 11 | 7 | 1 | 0 | 1 | 0 | 4 | 10 |
| Total Workforce: Total Separations % | 100 | 66.47 | 33.53 | 2.26 | 0.75 | 52.78 | 21.95 | 8.87 | 8.27 | 1.65 | 1.05 | 0.15 | 0.00 | 0.15 | 0.00 | 0.60 | 1.50 |
| PERMANENT WORKFORCE | | | | | | | | | | | | | | | | | |
| Permanent Workforce: Prior FY # | 5396 | 3473 | 1923 | 172 | 89 | 2303 | 973 | 771 | 694 | 139 | 83 | 9 | 7 | 10 | 4 | 69 | 73 |
| Permanent Workforce: Prior FY % | 100 | 64.36 | 35.64 | 3.19 | 1.65 | 42.68 | 18.03 | 14.29 | 12.86 | 2.58 | 1.54 | 0.17 | 0.13 | 0.19 | 0.07 | 1.28 | 1.35 |
| Permanent Workforce: Current FY # | 4477 | 3036 | 1441 | 150 | 72 | 1992 | 741 | 679 | 486 | 124 | 77 | 10 | 4 | 11 | 1 | 70 | 60 |
| Permanent Workforce: Current FY % | 100 | 67.81 | 32.19 | 3.35 | 1.61 | 44.49 | 16.55 | 15.17 | 10.86 | 2.77 | 1.72 | 0.22 | 0.09 | 0.25 | 0.02 | 1.56 | 1.34 |
| Permanent Workforce: Difference # | -919 | -437 | -482 | -22 | -17 | -311 | -232 | -92 | -208 | -15 | -6 | 1 | -3 | 1 | -3 | 1 | -13 |
| Permanent Workforce: Ratio Change % | 0.00 | 3.45 | -3.45 | 0.16 | -0.04 | 1.81 | -1.48 | 0.88 | -2.00 | 0.19 | 0.18 | 0.05 | -0.04 | 0.06 | -0.05 | 0.28 | -0.01 |
| Permanent Workforce: Net Change % | -17.03 | -12.58 | -25.07 | -12.79 | -19.10 | -13.50 | -23.84 | -11.93 | -29.97 | -10.79 | -7.23 | 11.11 | -42.86 | 10.00 | -75.00 | 1.45 | -17.81 |

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| Employment Tenure | Total | Total Males | Total Females | Hispanic or Latino Male | Hispanic or Latino Female | White Male | White Female | Black or African American Male | Black or African American Female | Asian Male | Asian Female | Native Hawaiian or Other Pacific Islander Male | Native Hawaiian or Other Pacific Islander Female | American Indian or Alaska Native Male | American Indian or Alaska Native Female | Two or More Races Male | Two or More Races Female |
|--|-------|-------------|---------------|-------------------------|---------------------------|------------|--------------|--------------------------------|----------------------------------|------------|--------------|--|--|---------------------------------------|---|------------------------|--------------------------|
| Temporary Workforce: Other Separations # | 135 | 104 | 31 | 1 | 1 | 98 | 27 | 3 | 2 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| Temporary Workforce: Other Separations % | 100 | 77.04 | 22.96 | 0.74 | 0.74 | 72.59 | 20.00 | 2.22 | 1.48 | 0.74 | 0.00 | 0.00 | 0.00 | 0.74 | 0.00 | 0.00 | 0.74 |
| Temporary Workforce: Total Separations # | 234 | 159 | 75 | 1 | 1 | 152 | 61 | 4 | 8 | 1 | 3 | 0 | 0 | 1 | 0 | 0 | 2 |
| Temporary Workforce: Total Separations % | 100 | 67.95 | 32.05 | 0.43 | 0.43 | 64.96 | 26.07 | 1.71 | 3.42 | 0.43 | 1.28 | 0.00 | 0.00 | 0.43 | 0.00 | 0.00 | 0.85 |

Table A2: PERMANENT WORKFORCE BY COMPONENT - Distribution by Race, Ethnicity, and Sex (Participation Rate)

| Employment Tenure for Sub-Components | Total | Total Males | Total Females | Hispanic or Latino Male | Hispanic or Latino Female | White Male | White Female | Black or African American Male | Black or African American Female | Asian Male | Asian Female | Native Hawaiian or Other Pacific Islander Male | Native Hawaiian or Other Pacific Islander Female | American Indian or Alaska Native Male | American Indian or Alaska Native Female | Two or More Races Male | Two or More Races Female |
|--------------------------------------|-------|-------------|---------------|-------------------------|---------------------------|------------|--------------|--------------------------------|----------------------------------|------------|--------------|--|--|---------------------------------------|---|------------------------|--------------------------|
| CLF 2010 % | 100 | 51.86 | 48.14 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| Alternative Benchmark % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| Permanent Workforce # | 4477 | 3036 | 1441 | 150 | 72 | 1992 | 741 | 679 | 486 | 124 | 77 | 10 | 4 | 11 | 1 | 70 | 60 |
| Permanent Workforce % | 100 | 67.81 | 32.19 | 3.35 | 1.61 | 44.49 | 16.55 | 15.17 | 10.86 | 2.77 | 1.72 | 0.22 | 0.09 | 0.25 | 0.02 | 1.56 | 1.34 |
| USCAAF # | 26 | 14 | 12 | 0 | 0 | 11 | 7 | 3 | 3 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
| USCAAF % | 100 | 53.85 | 46.15 | 0.00 | 0.00 | 42.31 | 26.92 | 11.54 | 11.54 | 0.00 | 7.69 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| OSD # | 1457 | 912 | 545 | 32 | 20 | 750 | 371 | 76 | 99 | 28 | 30 | 1 | 0 | 5 | 1 | 20 | 24 |
| OSD % | 100 | 62.59 | 37.41 | 2.20 | 1.37 | 51.48 | 25.46 | 5.22 | 6.79 | 1.92 | 2.06 | 0.07 | 0.00 | 0.34 | 0.07 | 1.37 | 1.65 |
| DTSA # | 124 | 85 | 39 | 6 | 2 | 57 | 19 | 9 | 15 | 12 | 2 | 0 | 0 | 0 | 0 | 1 | 1 |
| DTSA % | 100 | 68.55 | 31.45 | 4.84 | 1.61 | 45.97 | 15.32 | 7.26 | 12.10 | 9.68 | 1.61 | 0.00 | 0.00 | 0.00 | 0.00 | 0.81 | 0.81 |
| OEA # | 30 | 16 | 14 | 0 | 0 | 12 | 10 | 3 | 4 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OEA % | 100 | 53.33 | 46.67 | 0.00 | 0.00 | 40.00 | 33.33 | 10.00 | 13.33 | 3.33 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| WHS # | 1273 | 784 | 489 | 29 | 30 | 459 | 183 | 250 | 239 | 29 | 19 | 2 | 1 | 2 | 0 | 13 | 17 |
| WHS % | 100 | 61.59 | 38.41 | 2.28 | 2.36 | 36.06 | 14.38 | 19.64 | 18.77 | 2.28 | 1.49 | 0.16 | 0.08 | 0.16 | 0.00 | 1.02 | 1.34 |
| Other # | 307 | 203 | 104 | 9 | 4 | 131 | 51 | 13 | 15 | 26 | 21 | 6 | 1 | 2 | 0 | 16 | 12 |
| Other % | 100 | 66.12 | 33.88 | 2.93 | 1.30 | 42.67 | 16.61 | 4.23 | 4.89 | 8.47 | 6.84 | 1.95 | 0.33 | 0.65 | 0.00 | 5.21 | 3.91 |
| PFPA # | 1103 | 926 | 177 | 70 | 14 | 496 | 66 | 313 | 92 | 24 | 1 | 1 | 0 | 2 | 0 | 20 | 4 |
| PFPA % | 100 | 83.95 | 16.05 | 6.35 | 1.27 | 44.97 | 5.98 | 28.38 | 8.34 | 2.18 | 0.09 | 0.09 | 0.00 | 0.18 | 0.00 | 1.81 | 0.36 |
| DLSA # | 133 | 76 | 57 | 4 | 2 | 63 | 34 | 7 | 17 | 2 | 1 | 0 | 1 | 0 | 0 | 0 | 2 |
| DLSA % | 100 | 57.14 | 42.86 | 3.01 | 1.50 | 47.37 | 25.56 | 5.26 | 12.78 | 1.50 | 0.75 | 0.00 | 0.75 | 0.00 | 0.00 | 0.00 | 1.50 |
| DTRMC # | 24 | 20 | 4 | 0 | 0 | 13 | 0 | 5 | 2 | 2 | 1 | 0 | 1 | 0 | 0 | 0 | 0 |
| DTRMC % | 100 | 83.33 | 16.67 | 0.00 | 0.00 | 54.17 | 0.00 | 20.83 | 8.33 | 8.33 | 4.17 | 0.00 | 4.17 | 0.00 | 0.00 | 0.00 | 0.00 |

Table A3: OCCUPATIONAL CATEGORIES - Distribution by Race, Ethnicity, and Sex (Participation Rate)

| Occupational Categories | Total | Total Males | Total Females | Hispanic or Latino Male | Hispanic or Latino Female | White Male | White Female | Black or African American Male | Black or African American Female | Asian Male | Asian Female | Native Hawaiian or Other Pacific Islander Male | Native Hawaiian or Other Pacific Islander Female | American Indian or Alaska Native Male | American Indian or Alaska Native Female | Two or More Races Male | Two or More Races Female |
|------------------------------------|-------|-------------|---------------|-------------------------|---------------------------|------------|--------------|--------------------------------|----------------------------------|------------|--------------|--|--|---------------------------------------|---|------------------------|--------------------------|
| Permanent Workforce # | 4477 | 3036 | 1441 | 150 | 72 | 1992 | 741 | 679 | 486 | 124 | 77 | 10 | 4 | 11 | 1 | 70 | 60 |
| Permanent Workforce % | 100 | 67.81 | 32.19 | 3.35 | 1.61 | 44.49 | 16.55 | 15.17 | 10.86 | 2.77 | 1.72 | 0.22 | 0.09 | 0.25 | 0.02 | 1.56 | 1.34 |
| Alternative Benchmark % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| 1. Management | | | | | | | | | | | | | | | | | |
| Executives # | 286 | 197 | 89 | 3 | 2 | 169 | 67 | 21 | 12 | 2 | 6 | 0 | 0 | 1 | 0 | 1 | 2 |
| Executives % | 100 | 68.88 | 31.12 | 1.05 | 0.70 | 59.09 | 23.43 | 7.34 | 4.20 | 0.70 | 2.10 | 0.00 | 0.00 | 0.35 | 0.00 | 0.35 | 0.70 |
| Managers # | 89 | 63 | 26 | 0 | 1 | 39 | 14 | 22 | 10 | 0 | 0 | 0 | 1 | 2 | 0 | 0 | 0 |
| Managers % | 100 | 70.79 | 29.21 | 0.00 | 1.12 | 43.82 | 15.73 | 24.72 | 11.24 | 0.00 | 0.00 | 0.00 | 1.12 | 2.25 | 0.00 | 0.00 | 0.00 |
| Supervisors # | 1714 | 1004 | 710 | 44 | 36 | 638 | 314 | 239 | 291 | 44 | 36 | 5 | 1 | 5 | 0 | 29 | 32 |
| Supervisors % | 100 | 58.58 | 41.42 | 2.57 | 2.10 | 37.22 | 18.32 | 13.94 | 16.98 | 2.57 | 2.10 | 0.29 | 0.06 | 0.29 | 0.00 | 1.69 | 1.87 |
| Total Management # | 2089 | 1264 | 825 | 47 | 39 | 846 | 395 | 282 | 313 | 46 | 42 | 5 | 2 | 8 | 0 | 30 | 34 |
| Total Management % | 100 | 60.51 | 39.49 | 2.25 | 1.87 | 40.50 | 18.91 | 13.50 | 14.98 | 2.20 | 2.01 | 0.24 | 0.10 | 0.38 | 0.00 | 1.44 | 1.63 |
| 2. Professionals # | 1246 | 793 | 453 | 37 | 24 | 597 | 299 | 78 | 85 | 52 | 21 | 4 | 2 | 1 | 1 | 24 | 21 |
| Professionals % | 100 | 63.64 | 36.36 | 2.97 | 1.93 | 47.91 | 24.00 | 6.26 | 6.82 | 4.17 | 1.69 | 0.32 | 0.16 | 0.08 | 0.08 | 1.93 | 1.69 |
| 3. Technicians # | 59 | 50 | 9 | 4 | 0 | 35 | 5 | 9 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 1 |
| Technicians % | 100 | 84.75 | 15.25 | 6.78 | 0.00 | 59.32 | 8.47 | 15.25 | 5.08 | 1.69 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1.69 | 1.69 |
| 4. Sales Workers # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sales Workers % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 5. Administrative Workers # | 122 | 52 | 70 | 3 | 2 | 21 | 19 | 26 | 36 | 2 | 11 | 0 | 0 | 0 | 0 | 0 | 2 |
| Administrative Workers % | 100 | 42.62 | 57.38 | 2.46 | 1.64 | 17.21 | 15.57 | 21.31 | 29.51 | 1.64 | 9.02 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1.64 |
| 6. Craft Workers # | 155 | 154 | 1 | 5 | 0 | 94 | 0 | 49 | 1 | 4 | 0 | 1 | 0 | 1 | 0 | 0 | 0 |
| Craft Workers % | 100 | 99.35 | 0.65 | 3.23 | 0.00 | 60.65 | 0.00 | 31.61 | 0.65 | 2.58 | 0.00 | 0.65 | 0.00 | 0.65 | 0.00 | 0.00 | 0.00 |
| 7. Operatives # | 30 | 27 | 3 | 0 | 0 | 11 | 1 | 12 | 2 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operatives % | 100 | 90.00 | 10.00 | 0.00 | 0.00 | 36.67 | 3.33 | 40.00 | 6.67 | 13.33 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 8. Laborers and Helpers # | 5 | 3 | 2 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 1 | 0 |
| Laborers and Helpers % | 100 | 60.00 | 40.00 | 0.00 | 0.00 | 40.00 | 0.00 | 0.00 | 0.00 | 0.00 | 40.00 | 0.00 | 0.00 | 0.00 | 0.00 | 20.00 | 0.00 |
| 9. Service Workers # | 771 | 693 | 78 | 54 | 7 | 386 | 22 | 223 | 46 | 15 | 1 | 0 | 0 | 1 | 0 | 14 | 2 |
| Service Workers % | 100 | 89.88 | 10.12 | 7.00 | 0.91 | 50.06 | 2.85 | 28.92 | 5.97 | 1.95 | 0.13 | 0.00 | 0.00 | 0.13 | 0.00 | 1.82 | 0.26 |

Table A4P: SENIOR PAY & GENERAL SCHEDULE (GS) GRADES - Distribution by Race, Ethnicity, and Sex (Participation Rate)

| GS/GM/GL GRADES | Total | Total Males | Total Females | Hispanic or Latino Male | Hispanic or Latino Female | White Male | White Female | Black or African American Male | Black or African American Female | Asian Male | Asian Female | Native Hawaiian or Other Pacific Islander Male | Native Hawaiian or Other Pacific Islander Female | American Indian or Alaska Native Male | American Indian or Alaska Native Female | Two or More Races Male | Two or More Races Female |
|-------------------------|-------|-------------|---------------|-------------------------|---------------------------|------------|--------------|--------------------------------|----------------------------------|------------|--------------|--|--|---------------------------------------|---|------------------------|--------------------------|
| Permanent Workforce # | 4477 | 3036 | 1441 | 150 | 72 | 1992 | 741 | 679 | 486 | 124 | 77 | 10 | 4 | 11 | 1 | 70 | 60 |
| Permanent Workforce % | 100 | 67.81 | 32.19 | 3.35 | 1.61 | 44.49 | 16.55 | 15.17 | 10.86 | 2.77 | 1.72 | 0.22 | 0.09 | 0.25 | 0.02 | 1.56 | 1.34 |
| Alternative Benchmark % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| GS-01 # | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-01 % | 100 | 100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-02 # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-02 % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-03 # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-03 % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-04 # | 3 | 1 | 2 | 0 | 0 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-04 % | 100 | 33.33 | 66.67 | 0.00 | 0.00 | 33.33 | 66.67 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-05 # | 11 | 6 | 5 | 1 | 0 | 2 | 0 | 3 | 4 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-05 % | 100 | 54.55 | 45.45 | 9.09 | 0.00 | 18.18 | 0.00 | 27.27 | 36.36 | 0.00 | 9.09 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-06 # | 20 | 9 | 11 | 0 | 0 | 8 | 2 | 1 | 7 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-06 % | 100 | 45.00 | 55.00 | 0.00 | 0.00 | 40.00 | 10.00 | 5.00 | 35.00 | 0.00 | 10.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-07 # | 50 | 30 | 20 | 2 | 1 | 22 | 6 | 4 | 10 | 1 | 3 | 0 | 0 | 0 | 0 | 1 | 0 |
| GS-07 % | 100 | 60.00 | 40.00 | 4.00 | 2.00 | 44.00 | 12.00 | 8.00 | 20.00 | 2.00 | 6.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2.00 | 0.00 |
| GS-08 # | 24 | 10 | 14 | 0 | 1 | 4 | 4 | 5 | 6 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 2 |
| GS-08 % | 100 | 41.67 | 58.33 | 0.00 | 4.17 | 16.67 | 16.67 | 20.83 | 25.00 | 4.17 | 4.17 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 8.33 |
| GS-09 # | 115 | 54 | 61 | 5 | 4 | 27 | 22 | 18 | 26 | 1 | 7 | 1 | 0 | 0 | 0 | 2 | 2 |
| GS-09 % | 100 | 46.96 | 53.04 | 4.35 | 3.48 | 23.48 | 19.13 | 15.65 | 22.61 | 0.87 | 6.09 | 0.87 | 0.00 | 0.00 | 0.00 | 1.74 | 1.74 |
| GS-10 # | 3 | 2 | 1 | 0 | 0 | 2 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-10 % | 100 | 66.67 | 33.33 | 0.00 | 0.00 | 66.67 | 0.00 | 0.00 | 33.33 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-11 # | 181 | 116 | 65 | 5 | 6 | 55 | 24 | 38 | 25 | 11 | 6 | 1 | 0 | 0 | 0 | 6 | 4 |
| GS-11 % | 100 | 64.09 | 35.91 | 2.76 | 3.31 | 30.39 | 13.26 | 20.99 | 13.81 | 6.08 | 3.31 | 0.55 | 0.00 | 0.00 | 0.00 | 3.31 | 2.21 |
| GS-12 # | 372 | 228 | 144 | 17 | 5 | 107 | 57 | 71 | 64 | 16 | 10 | 3 | 0 | 1 | 0 | 13 | 8 |
| GS-12 % | 100 | 61.29 | 38.71 | 4.57 | 1.34 | 28.76 | 15.32 | 19.09 | 17.20 | 4.30 | 2.69 | 0.81 | 0.00 | 0.27 | 0.00 | 3.49 | 2.15 |
| GS-13 # | 574 | 342 | 232 | 15 | 13 | 211 | 97 | 90 | 100 | 14 | 9 | 1 | 2 | 2 | 0 | 9 | 11 |
| GS-13 % | 100 | 59.58 | 40.42 | 2.61 | 2.26 | 36.76 | 16.90 | 15.68 | 17.42 | 2.44 | 1.57 | 0.17 | 0.35 | 0.35 | 0.00 | 1.57 | 1.92 |
| GS-14 # | 517 | 287 | 230 | 8 | 13 | 199 | 127 | 58 | 74 | 16 | 11 | 1 | 0 | 1 | 0 | 4 | 5 |
| GS-14 % | 100 | 55.51 | 44.49 | 1.55 | 2.51 | 38.49 | 24.56 | 11.22 | 14.31 | 3.09 | 2.13 | 0.19 | 0.00 | 0.19 | 0.00 | 0.77 | 0.97 |

| GS/GM/GL GRADES | Total | Total Males | Total Females | Hispanic or Latino Male | Hispanic or Latino Female | White Male | White Female | Black or African American Male | Black or African American Female | Asian Male | Asian Female | Native Hawaiian or Other Pacific Islander Male | Native Hawaiian or Other Pacific Islander Female | American Indian or Alaska Native Male | American Indian or Alaska Native Female | Two or More Races Male | Two or More Races Female |
|------------------------------|-------|-------------|---------------|-------------------------|---------------------------|------------|--------------|--------------------------------|----------------------------------|------------|--------------|--|--|---------------------------------------|---|------------------------|--------------------------|
| GS-15 # | 893 | 615 | 278 | 23 | 11 | 507 | 198 | 51 | 45 | 21 | 6 | 1 | 1 | 2 | 1 | 10 | 16 |
| GS-15 % | 100 | 68.87 | 31.13 | 2.58 | 1.23 | 56.77 | 22.17 | 5.71 | 5.04 | 2.35 | 0.67 | 0.11 | 0.11 | 0.22 | 0.11 | 1.12 | 1.79 |
| All Other (Unspecified GS) # | 1432 | 1134 | 298 | 68 | 17 | 670 | 135 | 330 | 120 | 37 | 14 | 2 | 1 | 4 | 0 | 23 | 11 |
| All Other (Unspecified GS) % | 100 | 79.19 | 20.81 | 4.75 | 1.19 | 46.79 | 9.43 | 23.04 | 8.38 | 2.58 | 0.98 | 0.14 | 0.07 | 0.28 | 0.00 | 1.61 | 0.77 |
| Total GS Employees # | 4196 | 2835 | 1361 | 144 | 71 | 1815 | 674 | 669 | 482 | 119 | 70 | 10 | 4 | 10 | 1 | 68 | 59 |
| Total GS Employees % | 100 | 67.56 | 32.44 | 3.43 | 1.69 | 43.26 | 16.06 | 15.94 | 11.49 | 2.84 | 1.67 | 0.24 | 0.10 | 0.24 | 0.02 | 1.62 | 1.41 |
| SES # | 244 | 169 | 75 | 5 | 1 | 150 | 62 | 7 | 4 | 5 | 7 | 0 | 0 | 1 | 0 | 1 | 1 |
| SES % | 100 | 69.26 | 30.74 | 2.05 | 0.41 | 61.48 | 25.41 | 2.87 | 1.64 | 2.05 | 2.87 | 0.00 | 0.00 | 0.41 | 0.00 | 0.41 | 0.41 |
| Other Senior Pay # | 37 | 32 | 5 | 1 | 0 | 27 | 5 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| Other Senior Pay % | 100 | 86.49 | 13.51 | 2.70 | 0.00 | 72.97 | 13.51 | 8.11 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2.70 | 0.00 |
| Total Senior Pay # | 281 | 201 | 80 | 6 | 1 | 177 | 67 | 10 | 4 | 5 | 7 | 0 | 0 | 1 | 0 | 2 | 1 |
| Total Senior Pay % | 100 | 71.53 | 28.47 | 2.14 | 0.36 | 62.99 | 23.84 | 3.56 | 1.42 | 1.78 | 2.49 | 0.00 | 0.00 | 0.36 | 0.00 | 0.71 | 0.36 |

Table A4T: SENIOR PAY & GENERAL SCHEDULE (GS) GRADES - Distribution by Race, Ethnicity, and Sex (Participation Rate)

| GS/GM/GL GRADES | Total | Total Males | Total Females | Hispanic or Latino Male | Hispanic or Latino Female | White Male | White Female | Black or African American Male | Black or African American Female | Asian Male | Asian Female | Native Hawaiian or Other Pacific Islander Male | Native Hawaiian or Other Pacific Islander Female | American Indian or Alaska Native Male | American Indian or Alaska Native Female | Two or More Races Male | Two or More Races Female |
|-------------------------|-------|-------------|---------------|-------------------------|---------------------------|------------|--------------|--------------------------------|----------------------------------|------------|--------------|--|--|---------------------------------------|---|------------------------|--------------------------|
| Temporary Workforce # | 862 | 568 | 294 | 15 | 7 | 513 | 242 | 24 | 30 | 8 | 10 | 3 | 2 | 1 | 0 | 4 | 3 |
| Temporary Workforce % | 100 | 65.89 | 34.11 | 1.74 | 0.81 | 59.51 | 28.07 | 2.78 | 3.48 | 0.93 | 1.16 | 0.35 | 0.23 | 0.12 | 0.00 | 0.46 | 0.35 |
| Alternative Benchmark % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| GS-01 # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-01 % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-02 # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-02 % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-03 # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-03 % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-04 # | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-04 % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-05 # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-05 % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-06 # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-06 % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-07 # | 4 | 1 | 3 | 0 | 0 | 1 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-07 % | 100 | 25.00 | 75.00 | 0.00 | 0.00 | 25.00 | 75.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-08 # | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-08 % | 100 | 100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-09 # | 17 | 8 | 9 | 0 | 0 | 8 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-09 % | 100 | 47.06 | 52.94 | 0.00 | 0.00 | 47.06 | 52.94 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-10 # | 1 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-10 % | 100 | 0.00 | 100.00 | 0.00 | 0.00 | 0.00 | 100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-11 # | 31 | 16 | 15 | 2 | 1 | 13 | 12 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-11 % | 100 | 51.61 | 48.39 | 6.45 | 3.23 | 41.94 | 38.71 | 3.23 | 6.45 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-12 # | 65 | 33 | 32 | 3 | 1 | 27 | 22 | 3 | 5 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 |
| GS-12 % | 100 | 50.77 | 49.23 | 4.62 | 1.54 | 41.54 | 33.85 | 4.62 | 7.69 | 0.00 | 6.15 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| GS-13 # | 68 | 45 | 23 | 2 | 1 | 34 | 14 | 8 | 6 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 1 |
| GS-13 % | 100 | 66.18 | 33.82 | 2.94 | 1.47 | 50.00 | 20.59 | 11.76 | 8.82 | 0.00 | 1.47 | 0.00 | 0.00 | 0.00 | 0.00 | 1.47 | 1.47 |
| GS-14 # | 80 | 47 | 33 | 2 | 0 | 38 | 28 | 4 | 5 | 1 | 0 | 0 | 0 | 0 | 0 | 2 | 0 |
| GS-14 % | 100 | 58.75 | 41.25 | 2.50 | 0.00 | 47.50 | 35.00 | 5.00 | 6.25 | 1.25 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2.50 | 0.00 |

Table A5P: SALARY - Distribution by Race, Ethnicity, and Sex (Participation Rate)

| Salary Range | Total | Total Males | Total Females | Hispanic or Latino Male | Hispanic or Latino Female | White Male | White Female | Black or African American Male | Black or African American Female | Asian Male | Asian Female | Native Hawaiian or Other Pacific Islander Male | Native Hawaiian or Other Pacific Islander Female | American Indian or Alaska Native Male | American Indian or Alaska Native Female | Two or More Races Male | Two or More Races Female |
|-------------------------|-------|-------------|---------------|-------------------------|---------------------------|------------|--------------|--------------------------------|----------------------------------|------------|--------------|--|--|---------------------------------------|---|------------------------|--------------------------|
| Permanent Workforce # | 4477 | 3036 | 1441 | 150 | 72 | 1992 | 741 | 679 | 486 | 124 | 77 | 10 | 4 | 11 | 1 | 70 | 60 |
| Permanent Workforce % | 100 | 67.81 | 32.19 | 3.35 | 1.61 | 44.49 | 16.55 | 15.17 | 10.86 | 2.77 | 1.72 | 0.22 | 0.09 | 0.25 | 0.02 | 1.56 | 1.34 |
| Alternative Benchmark % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| Up to \$20,000 # | 208 | 201 | 7 | 5 | 0 | 109 | 0 | 77 | 7 | 8 | 0 | 1 | 0 | 1 | 0 | 0 | 0 |
| Up to \$20,000 % | 100 | 96.63 | 3.37 | 2.40 | 0.00 | 52.40 | 0.00 | 37.02 | 3.37 | 3.85 | 0.00 | 0.48 | 0.00 | 0.48 | 0.00 | 0.00 | 0.00 |
| \$20,001-\$30,000 # | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| \$20,001-\$30,000 % | 100 | 100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| \$30,001-\$40,000 # | 6 | 3 | 3 | 1 | 0 | 2 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| \$30,001-\$40,000 % | 100 | 50.00 | 50.00 | 16.67 | 0.00 | 33.33 | 33.33 | 0.00 | 16.67 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| \$40,001-\$50,000 # | 26 | 14 | 12 | 0 | 1 | 9 | 3 | 4 | 5 | 1 | 3 | 0 | 0 | 0 | 0 | 0 | 0 |
| \$40,001-\$50,000 % | 100 | 53.85 | 46.15 | 0.00 | 3.85 | 34.62 | 11.54 | 15.38 | 19.23 | 3.85 | 11.54 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| \$50,001-\$60,000 # | 108 | 68 | 40 | 6 | 3 | 48 | 14 | 10 | 17 | 2 | 5 | 1 | 0 | 0 | 0 | 1 | 1 |
| \$50,001-\$60,000 % | 100 | 62.96 | 37.04 | 5.56 | 2.78 | 44.44 | 12.96 | 9.26 | 15.74 | 1.85 | 4.63 | 0.93 | 0.00 | 0.00 | 0.00 | 0.93 | 0.93 |
| \$60,001-\$70,000 # | 209 | 144 | 65 | 13 | 6 | 74 | 20 | 40 | 30 | 8 | 6 | 0 | 0 | 0 | 0 | 9 | 3 |
| \$60,001-\$70,000 % | 100 | 68.90 | 31.10 | 6.22 | 2.87 | 35.41 | 9.57 | 19.14 | 14.35 | 3.83 | 2.87 | 0.00 | 0.00 | 0.00 | 0.00 | 4.31 | 1.44 |
| \$70,001-\$80,000 # | 168 | 110 | 58 | 7 | 2 | 57 | 22 | 30 | 24 | 9 | 6 | 1 | 0 | 0 | 0 | 6 | 4 |
| \$70,001-\$80,000 % | 100 | 65.48 | 34.52 | 4.17 | 1.19 | 33.93 | 13.10 | 17.86 | 14.29 | 5.36 | 3.57 | 0.60 | 0.00 | 0.00 | 0.00 | 3.57 | 2.38 |
| \$80,001-\$90,000 # | 343 | 259 | 84 | 26 | 3 | 123 | 33 | 80 | 40 | 15 | 6 | 2 | 0 | 2 | 0 | 11 | 2 |
| \$80,001-\$90,000 % | 100 | 75.51 | 24.49 | 7.58 | 0.87 | 35.86 | 9.62 | 23.32 | 11.66 | 4.37 | 1.75 | 0.58 | 0.00 | 0.58 | 0.00 | 3.21 | 0.58 |
| \$90,001-\$100,000 # | 417 | 309 | 108 | 16 | 4 | 170 | 43 | 110 | 49 | 6 | 6 | 2 | 0 | 0 | 0 | 5 | 6 |
| \$90,001-\$100,000 % | 100 | 74.10 | 25.90 | 3.84 | 0.96 | 40.77 | 10.31 | 26.38 | 11.75 | 1.44 | 1.44 | 0.48 | 0.00 | 0.00 | 0.00 | 1.20 | 1.44 |
| \$100,001-\$110,000 # | 405 | 254 | 151 | 15 | 9 | 139 | 59 | 82 | 66 | 11 | 9 | 1 | 1 | 0 | 0 | 6 | 7 |
| \$100,001-\$110,000 % | 100 | 62.72 | 37.28 | 3.70 | 2.22 | 34.32 | 14.57 | 20.25 | 16.30 | 2.72 | 2.22 | 0.25 | 0.25 | 0.00 | 0.00 | 1.48 | 1.73 |
| \$110,001-\$120,000 # | 278 | 153 | 125 | 5 | 5 | 91 | 50 | 44 | 60 | 6 | 3 | 0 | 0 | 3 | 0 | 4 | 7 |
| \$110,001-\$120,000 % | 100 | 55.04 | 44.96 | 1.80 | 1.80 | 32.73 | 17.99 | 15.83 | 21.58 | 2.16 | 1.08 | 0.00 | 0.00 | 1.08 | 0.00 | 1.44 | 2.52 |
| \$120,001-\$130,000 # | 337 | 196 | 141 | 13 | 7 | 114 | 73 | 60 | 51 | 6 | 6 | 0 | 1 | 0 | 0 | 3 | 3 |
| \$120,001-\$130,000 % | 100 | 58.16 | 41.84 | 3.86 | 2.08 | 33.83 | 21.66 | 17.80 | 15.13 | 1.78 | 1.78 | 0.00 | 0.30 | 0.00 | 0.00 | 0.89 | 0.89 |
| \$130,001-\$140,000 # | 198 | 119 | 79 | 4 | 9 | 85 | 44 | 24 | 22 | 2 | 2 | 0 | 0 | 0 | 0 | 4 | 2 |
| \$130,001-\$140,000 % | 100 | 60.10 | 39.90 | 2.02 | 4.55 | 42.93 | 22.22 | 12.12 | 11.11 | 1.01 | 1.01 | 0.00 | 0.00 | 0.00 | 0.00 | 2.02 | 1.01 |
| \$140,001-\$150,000 # | 219 | 121 | 98 | 5 | 5 | 77 | 50 | 25 | 31 | 11 | 9 | 1 | 0 | 0 | 0 | 2 | 3 |
| \$140,001-\$150,000 % | 100 | 55.25 | 44.75 | 2.28 | 2.28 | 35.16 | 22.83 | 11.42 | 14.16 | 5.02 | 4.11 | 0.46 | 0.00 | 0.00 | 0.00 | 0.91 | 1.37 |
| \$150,001-\$160,000 # | 281 | 177 | 104 | 8 | 5 | 128 | 66 | 28 | 28 | 12 | 1 | 0 | 0 | 0 | 0 | 1 | 4 |

DOD Office of the Secretary/Washington Headquarters Services

For period covering October 1, 2018 to September 30, 2019.

File Process Date and Time: 05/29/2020 01:22 PM

| Salary Range | Total | Total Males | Total Females | Hispanic or Latino Male | Hispanic or Latino Female | White Male | White Female | Black or African American Male | Black or African American Female | Asian Male | Asian Female | Native Hawaiian or Other Pacific Islander Male | Native Hawaiian or Other Pacific Islander Female | American Indian or Alaska Native Male | American Indian or Alaska Native Female | Two or More Races Male | Two or More Races Female |
|-------------------------|-------|-------------|---------------|-------------------------|---------------------------|------------|--------------|--------------------------------|----------------------------------|------------|--------------|--|--|---------------------------------------|---|------------------------|--------------------------|
| \$150,001-\$160,000 % | 100 | 62.99 | 37.01 | 2.85 | 1.78 | 45.55 | 23.49 | 9.96 | 9.96 | 4.27 | 0.36 | 0.00 | 0.00 | 0.00 | 0.00 | 0.36 | 1.42 |
| \$160,001-\$170,000 # | 1027 | 725 | 302 | 20 | 13 | 609 | 210 | 53 | 51 | 22 | 8 | 1 | 2 | 4 | 1 | 16 | 17 |
| \$160,001-\$170,000 % | 100 | 70.59 | 29.41 | 1.95 | 1.27 | 59.30 | 20.45 | 5.16 | 4.97 | 2.14 | 0.78 | 0.10 | 0.19 | 0.39 | 0.10 | 1.56 | 1.66 |
| \$170,001-\$180,000 # | 110 | 82 | 28 | 3 | 0 | 67 | 23 | 8 | 1 | 2 | 3 | 0 | 0 | 1 | 0 | 1 | 1 |
| \$170,001-\$180,000 % | 100 | 74.55 | 25.45 | 2.73 | 0.00 | 60.91 | 20.91 | 7.27 | 0.91 | 1.82 | 2.73 | 0.00 | 0.00 | 0.91 | 0.00 | 0.91 | 0.91 |
| \$180,001 and Greater # | 136 | 100 | 36 | 3 | 0 | 90 | 29 | 4 | 3 | 2 | 4 | 0 | 0 | 0 | 0 | 1 | 0 |
| \$180,001 and Greater % | 100 | 73.53 | 26.47 | 2.21 | 0.00 | 66.18 | 21.32 | 2.94 | 2.21 | 1.47 | 2.94 | 0.00 | 0.00 | 0.00 | 0.00 | 0.74 | 0.00 |

Table A5T: SALARY - Distribution by Race, Ethnicity, and Sex (Participation Rate)

| Salary Range | Total | Total Males | Total Females | Hispanic or Latino Male | Hispanic or Latino Female | White Male | White Female | Black or African American Male | Black or African American Female | Asian Male | Asian Female | Native Hawaiian or Other Pacific Islander Male | Native Hawaiian or Other Pacific Islander Female | American Indian or Alaska Native Male | American Indian or Alaska Native Female | Two or More Races Male | Two or More Races Female |
|-------------------------|-------|-------------|---------------|-------------------------|---------------------------|------------|--------------|--------------------------------|----------------------------------|------------|--------------|--|--|---------------------------------------|---|------------------------|--------------------------|
| Temporary Workforce # | 862 | 568 | 294 | 15 | 7 | 513 | 242 | 24 | 30 | 8 | 10 | 3 | 2 | 1 | 0 | 4 | 3 |
| Temporary Workforce % | 100 | 65.89 | 34.11 | 1.74 | 0.81 | 59.51 | 28.07 | 2.78 | 3.48 | 0.93 | 1.16 | 0.35 | 0.23 | 0.12 | 0.00 | 0.46 | 0.35 |
| Alternative Benchmark % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| Up to \$20,000 # | 254 | 195 | 59 | 2 | 1 | 188 | 54 | 1 | 2 | 0 | 1 | 3 | 0 | 1 | 0 | 0 | 1 |
| Up to \$20,000 % | 100 | 76.77 | 23.23 | 0.79 | 0.39 | 74.02 | 21.26 | 0.39 | 0.79 | 0.00 | 0.39 | 1.18 | 0.00 | 0.39 | 0.00 | 0.00 | 0.39 |
| \$20,001-\$30,000 # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| \$20,001-\$30,000 % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| \$30,001-\$40,000 # | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| \$30,001-\$40,000 % | 100 | 0.00 | 100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| \$40,001-\$50,000 # | 3 | 1 | 2 | 0 | 0 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| \$40,001-\$50,000 % | 100 | 33.33 | 66.67 | 0.00 | 0.00 | 33.33 | 66.67 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| \$50,001-\$60,000 # | 18 | 9 | 9 | 0 | 0 | 8 | 9 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| \$50,001-\$60,000 % | 100 | 50.00 | 50.00 | 0.00 | 0.00 | 44.44 | 50.00 | 5.56 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| \$60,001-\$70,000 # | 29 | 13 | 16 | 0 | 2 | 12 | 13 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| \$60,001-\$70,000 % | 100 | 44.83 | 55.17 | 0.00 | 6.90 | 41.38 | 44.83 | 3.45 | 3.45 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| \$70,001-\$80,000 # | 13 | 7 | 6 | 1 | 0 | 4 | 4 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| \$70,001-\$80,000 % | 100 | 53.85 | 46.15 | 7.69 | 0.00 | 30.77 | 30.77 | 15.38 | 15.38 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| \$80,001-\$90,000 # | 49 | 27 | 22 | 3 | 0 | 23 | 20 | 1 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| \$80,001-\$90,000 % | 100 | 55.10 | 44.90 | 6.12 | 0.00 | 46.94 | 40.82 | 2.04 | 2.04 | 0.00 | 2.04 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| \$90,001-\$100,000 # | 43 | 20 | 23 | 0 | 0 | 17 | 13 | 3 | 7 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 1 |
| \$90,001-\$100,000 % | 100 | 46.51 | 53.49 | 0.00 | 0.00 | 39.53 | 30.23 | 6.98 | 16.28 | 0.00 | 4.65 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2.33 |
| \$100,001-\$110,000 # | 33 | 17 | 16 | 2 | 1 | 15 | 13 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| \$100,001-\$110,000 % | 100 | 51.52 | 48.48 | 6.06 | 3.03 | 45.45 | 39.39 | 0.00 | 3.03 | 0.00 | 3.03 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| \$110,001-\$120,000 # | 43 | 27 | 16 | 1 | 2 | 21 | 9 | 3 | 3 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 1 |
| \$110,001-\$120,000 % | 100 | 62.79 | 37.21 | 2.33 | 4.65 | 48.84 | 20.93 | 6.98 | 6.98 | 2.33 | 2.33 | 0.00 | 0.00 | 0.00 | 0.00 | 2.33 | 2.33 |
| \$120,001-\$130,000 # | 43 | 27 | 16 | 1 | 0 | 16 | 14 | 7 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 2 | 0 |
| \$120,001-\$130,000 % | 100 | 62.79 | 37.21 | 2.33 | 0.00 | 37.21 | 32.56 | 16.28 | 4.65 | 2.33 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 4.65 | 0.00 |
| \$130,001-\$140,000 # | 45 | 25 | 20 | 1 | 0 | 21 | 14 | 3 | 5 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| \$130,001-\$140,000 % | 100 | 55.56 | 44.44 | 2.22 | 0.00 | 46.67 | 31.11 | 6.67 | 11.11 | 0.00 | 2.22 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| \$140,001-\$150,000 # | 23 | 16 | 7 | 1 | 0 | 15 | 6 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| \$140,001-\$150,000 % | 100 | 69.57 | 30.43 | 4.35 | 0.00 | 65.22 | 26.09 | 0.00 | 4.35 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| \$150,001-\$160,000 # | 57 | 40 | 17 | 1 | 0 | 36 | 10 | 1 | 4 | 1 | 2 | 0 | 1 | 0 | 0 | 1 | 0 |

Table A6P: MISSION-CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate)

| Mission-Critical Occupations | Total | Total Males | Total Females | Hispanic or Latino Male | Hispanic or Latino Female | White Male | White Female | Black or African American Male | Black or African American Female | Asian Male | Asian Female | Native Hawaiian or Other Pacific Islander Male | Native Hawaiian or Other Pacific Islander Female | American Indian or Alaska Native Male | American Indian or Alaska Native Female | Two or More Races Male | Two or More Races Female |
|--|-------|-------------|---------------|-------------------------|---------------------------|------------|--------------|--------------------------------|----------------------------------|------------|--------------|--|--|---------------------------------------|---|------------------------|--------------------------|
| POLICE (0083) # | 681 | 615 | 66 | 53 | 7 | 330 | 19 | 203 | 38 | 15 | 1 | 0 | 0 | 1 | 0 | 13 | 1 |
| POLICE (0083) % | 100 | 90.31 | 9.69 | 7.78 | 1.03 | 48.46 | 2.79 | 29.81 | 5.58 | 2.20 | 0.15 | 0.00 | 0.00 | 0.15 | 0.00 | 1.91 | 0.15 |
| Occupational CLF % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| FOREIGN AFFAIRS (0130) # | 211 | 125 | 86 | 5 | 2 | 108 | 74 | 4 | 5 | 6 | 2 | 0 | 0 | 0 | 0 | 2 | 3 |
| FOREIGN AFFAIRS (0130) % | 100 | 59.24 | 40.76 | 2.37 | 0.95 | 51.18 | 35.07 | 1.90 | 2.37 | 2.84 | 0.95 | 0.00 | 0.00 | 0.00 | 0.00 | 0.95 | 1.42 |
| Occupational CLF % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| MISCELLANEOUS ADMINISTRATION & PROGRAM (0301) # | 645 | 413 | 232 | 15 | 10 | 286 | 127 | 74 | 72 | 20 | 13 | 1 | 1 | 5 | 0 | 12 | 9 |
| MISCELLANEOUS ADMINISTRATION & PROGRAM (0301) % | 100 | 64.03 | 35.97 | 2.33 | 1.55 | 44.34 | 19.69 | 11.47 | 11.16 | 3.10 | 2.02 | 0.16 | 0.16 | 0.78 | 0.00 | 1.86 | 1.40 |
| Occupational CLF % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| MANAGEMENT AND PROGRAM ANALYSIS (0343) # | 506 | 274 | 232 | 7 | 9 | 212 | 116 | 43 | 87 | 6 | 8 | 0 | 0 | 2 | 0 | 4 | 12 |
| MANAGEMENT AND PROGRAM ANALYSIS (0343) % | 100 | 54.15 | 45.85 | 1.38 | 1.78 | 41.90 | 22.92 | 8.50 | 17.19 | 1.19 | 1.58 | 0.00 | 0.00 | 0.40 | 0.00 | 0.79 | 2.37 |
| Occupational CLF % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| INFORMATION TECHNOLOGY MANAGEMENT (2210) # | 99 | 67 | 32 | 2 | 1 | 34 | 17 | 11 | 5 | 11 | 4 | 2 | 0 | 1 | 0 | 6 | 5 |
| INFORMATION TECHNOLOGY MANAGEMENT (2210) % | 100 | 67.68 | 32.32 | 2.02 | 1.01 | 34.34 | 17.17 | 11.11 | 5.05 | 11.11 | 4.04 | 2.02 | 0.00 | 1.01 | 0.00 | 6.06 | 5.05 |
| Occupational CLF % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |

Table A7: Senior Grade Levels by Race, Ethnicity, and Sex (Participation Rate)

| Senior Grade Levels | Total | Total Males | Total Females | Hispanic or Latino Male | Hispanic or Latino Female | White Male | White Female | Black or African American Male | Black or African American Female | Asian Male | Asian Female | Native Hawaiian or Other Pacific Islander Male | Native Hawaiian or Other Pacific Islander Female | American Indian or Alaska Native Male | American Indian or Alaska Native Female | Two or More Races Male | Two or More Races Female |
|--|-------|-------------|---------------|-------------------------|---------------------------|------------|--------------|--------------------------------|----------------------------------|------------|--------------|--|--|---------------------------------------|---|------------------------|--------------------------|
| Upward Mobility Benchmark % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| Alternative Benchmark % | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Senior Grades # | 2228 | 1413 | 815 | 51 | 38 | 1067 | 484 | 206 | 223 | 56 | 33 | 3 | 3 | 6 | 1 | 24 | 33 |
| Total Senior Grades % | 100 | 63.42 | 36.58 | 2.29 | 1.71 | 47.89 | 21.72 | 9.25 | 10.01 | 2.51 | 1.48 | 0.13 | 0.13 | 0.27 | 0.04 | 1.08 | 1.48 |
| INTERNAL COMPETITIVE PROMOTIONS | | | | | | | | | | | | | | | | | |
| Vacancy Announcements # | 0 | | | | | | | | | | | | | | | | |
| Relevant Applicant Pool % | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Internal Applications # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Internal Applications % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Qualified Internal Applicants # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Qualified Internal Applicants % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Referred Applicants # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Referred Applicants % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Interviewed Applicants # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interviewed Applicants % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Internal Selections # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Internal Selections % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| NEW HIRES | | | | | | | | | | | | | | | | | |
| Vacancy Announcements # | 0 | | | | | | | | | | | | | | | | |
| Voluntarily Identified Applicants # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Voluntarily Identified Applicants % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Qualified External Applicants # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Qualified External Applicants % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Referred Applicants # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Referred Applicants % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Interviewed Applicants # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interviewed Applicants % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| External Selections # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| External Selections % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| CAREER DEVELOPMENT PROGRAM | | | | | | | | | | | | | | | | | |

Table A9: EMPLOYEE RECOGNITION AND AWARDS - Distribution by Race, Ethnicity, and Sex (Participation Rate)

| Awards | Total | Total Males | Total Females | Hispanic or Latino Male | Hispanic or Latino Female | White Male | White Female | Black or African American Male | Black or African American Female | Asian Male | Asian Female | Native Hawaiian or Other Pacific Islander Male | Native Hawaiian or Other Pacific Islander Female | American Indian or Alaska Native Male | American Indian or Alaska Native Female | Two or More Races Male | Two or More Races Female |
|---|---------|-------------|---------------|-------------------------|---------------------------|------------|--------------|--------------------------------|----------------------------------|------------|--------------|--|--|---------------------------------------|---|------------------------|--------------------------|
| Permanent Workforce # | 4477 | 3036 | 1441 | 150 | 72 | 1992 | 741 | 679 | 486 | 124 | 77 | 10 | 4 | 11 | 1 | 70 | 60 |
| Permanent Workforce % | 100 | 67.81 | 32.19 | 3.35 | 1.61 | 44.49 | 16.55 | 15.17 | 10.86 | 2.77 | 1.72 | 0.22 | 0.09 | 0.25 | 0.02 | 1.56 | 1.34 |
| Alternative Benchmark % | 100 | 51.84 | 48.16 | 5.17 | 4.79 | 38.33 | 34.03 | 5.49 | 6.53 | 1.97 | 1.93 | 0.07 | 0.07 | 0.55 | 0.53 | 0.26 | 0.28 |
| TIME OFF AWARDS | | | | | | | | | | | | | | | | | |
| Time-Off Awards 1 - 10 hours: Awards Given # | 64 | 45 | 19 | 3 | 1 | 34 | 7 | 5 | 7 | 2 | 1 | 1 | 0 | 0 | 0 | 0 | 3 |
| Time-Off Awards 1 - 10 hours: Awards Given % | 100 | 70.31 | 29.69 | 4.69 | 1.56 | 53.13 | 10.94 | 7.81 | 10.94 | 3.13 | 1.56 | 1.56 | 0.00 | 0.00 | 0.00 | 0.00 | 4.69 |
| Time-Off Awards 1 - 10 Hours: Total Hours # | 522 | 364 | 158 | 24 | 10 | 282 | 60 | 34 | 54 | 16 | 10 | 8 | 0 | 0 | 0 | 0 | 24 |
| Time-Off Awards 1 - 10 Hours: Average Hours # | 8.16 | 8.09 | 8.32 | 8 | 10 | 8.29 | 8.57 | 6.8 | 7.71 | 8 | 10 | 8 | 0 | 0 | 0 | 0 | 8 |
| Time-Off Awards 11 - 20 hours: Awards Given # | 287 | 200 | 87 | 9 | 3 | 139 | 37 | 38 | 40 | 6 | 4 | 0 | 0 | 0 | 0 | 8 | 3 |
| Time-Off Awards 11 - 20 hours: Awards Given % | 100 | 69.69 | 30.31 | 3.14 | 1.05 | 48.43 | 12.89 | 13.24 | 13.94 | 2.09 | 1.39 | 0.00 | 0.00 | 0.00 | 0.00 | 2.79 | 1.05 |
| Time-Off Awards 11 - 20 Hours: Total Hours # | 4831 | 3495 | 1336 | 214 | 24 | 2297 | 773 | 696 | 296 | 192 | 144 | 24 | 0 | 0 | 0 | 72 | 99 |
| Time-Off Awards 11 - 20 Hours: Average Hours # | 16.83 | 17.48 | 15.36 | 23.78 | 8 | 16.53 | 20.89 | 18.32 | 7.4 | 32 | 36 | 0 | 0 | 0 | 0 | 9 | 33 |
| Time-Off Awards 21 - 30 hours: Awards Given # | 198 | 144 | 54 | 9 | 1 | 94 | 31 | 29 | 12 | 8 | 6 | 1 | 0 | 0 | 0 | 3 | 4 |
| Time-Off Awards 21 - 30 hours: Awards Given % | 100 | 72.73 | 27.27 | 4.55 | 0.51 | 47.47 | 15.66 | 14.65 | 6.06 | 4.04 | 3.03 | 0.51 | 0.00 | 0.00 | 0.00 | 1.52 | 2.02 |
| Time-Off Awards 21 - 30 Hours: Total Hours # | 4831 | 3495 | 1336 | 214 | 24 | 2297 | 773 | 696 | 296 | 192 | 144 | 24 | 0 | 0 | 0 | 72 | 99 |
| Time-Off Awards 21 - 30 Hours: Average Hours # | 24.4 | 24.27 | 24.74 | 23.78 | 24 | 24.44 | 24.94 | 24 | 24.67 | 24 | 24 | 24 | 0 | 0 | 0 | 24 | 24.75 |
| Time-Off Awards 31 - 40 hours: Awards Given # | 576 | 398 | 178 | 20 | 8 | 304 | 102 | 40 | 49 | 25 | 12 | 4 | 0 | 1 | 0 | 4 | 7 |
| Time-Off Awards 31 - 40 hours: Awards Given % | 100 | 69.10 | 30.90 | 3.47 | 1.39 | 52.78 | 17.71 | 6.94 | 8.51 | 4.34 | 2.08 | 0.69 | 0.00 | 0.17 | 0.00 | 0.69 | 1.22 |
| Time-Off Awards 31 - 40 Hours: Total Hours # | 21886 | 15061 | 6825 | 730 | 296 | 11599 | 3959 | 1444 | 1824 | 944 | 480 | 160 | 0 | 40 | 0 | 144 | 266 |
| Time-Off Awards 31 - 40 Hours: Average Hours # | 38 | 37.84 | 38.34 | 36.5 | 37 | 38.15 | 38.81 | 36.1 | 37.22 | 37.76 | 40 | 40 | 0 | 40 | 0 | 36 | 38 |
| Time-Off Awards 41 or more Hours: Awards Given # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Time-Off Awards 41 or more Hours: Awards Given % | 100 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Time-Off Awards 41 or more Hours: Total Hours # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Time-Off Awards 41 or more Hours: Average Hours # | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CASH AWARDS | | | | | | | | | | | | | | | | | |
| Cash Awards \$500 and Under: Awards Given # | 458 | 347 | 111 | 12 | 4 | 199 | 59 | 116 | 37 | 11 | 6 | 0 | 0 | 2 | 0 | 7 | 5 |
| Cash Awards \$500 and Under: Awards Given % | 100 | 75.76 | 24.24 | 2.62 | 0.87 | 43.45 | 12.88 | 25.33 | 8.08 | 2.40 | 1.31 | 0.00 | 0.00 | 0.44 | 0.00 | 1.53 | 1.09 |
| Cash Awards \$500 and Under: Total Amount \$ | 166572 | 118376 | 48196 | 5450 | 1900 | 72296 | 25249 | 33830 | 16275 | 3900 | 2772 | 0 | 0 | 350 | 0 | 2550 | 2000 |
| Cash Awards \$500 and Under: Average Amount \$ | 363.69 | 341.14 | 434.2 | 454.17 | 475 | 363.3 | 427.95 | 291.64 | 439.86 | 354.55 | 462 | 0 | 0 | 175 | 0 | 364.29 | 400 |
| Cash Awards: \$501 - \$999: Awards Given # | 217 | 143 | 74 | 2 | 7 | 95 | 24 | 42 | 31 | 3 | 10 | 0 | 0 | 0 | 0 | 1 | 2 |
| Cash Awards: \$501 - \$999: Awards Given % | 100 | 65.90 | 34.10 | 0.92 | 3.23 | 43.78 | 11.06 | 19.35 | 14.29 | 1.38 | 4.61 | 0.00 | 0.00 | 0.00 | 0.00 | 0.46 | 0.92 |
| Cash Awards: \$501 - \$999: Total Amount \$ | 167337 | 112911 | 54426 | 1511 | 5032 | 74720 | 18052 | 33480 | 22712 | 2257 | 7024 | 0 | 0 | 0 | 0 | 943 | 1606 |
| Cash Awards: \$501 - \$999: Average Amount \$ | 771.14 | 789.59 | 735.49 | 755.5 | 718.86 | 786.53 | 752.17 | 797.14 | 732.65 | 752.33 | 702.4 | 0 | 0 | 0 | 0 | 943 | 803 |
| Cash Awards: \$1000 - \$1999: Awards Given # | 954 | 677 | 277 | 33 | 9 | 384 | 133 | 199 | 102 | 32 | 15 | 6 | 1 | 3 | 0 | 20 | 17 |
| Cash Awards: \$1000 - \$1999: Awards Given % | 100 | 70.96 | 29.04 | 3.46 | 0.94 | 40.25 | 13.94 | 20.86 | 10.69 | 3.35 | 1.57 | 0.63 | 0.10 | 0.31 | 0.00 | 2.10 | 1.78 |
| Cash Awards: \$1000 - \$1999: Total Amount \$ | 1318256 | 930727 | 387529 | 45663 | 12029 | 527111 | 188198 | 272343 | 140891 | 45786 | 20082 | 8317 | 1500 | 4145 | 0 | 27362 | 24829 |

DOD Office of the Secretary/Washington Headquarters Services

For period covering October 1, 2018 to September 30, 2019.

File Process Date and Time: 05/29/2020 01:22 PM

| Awards | Total | Total Males | Total Females | Hispanic or Latino Male | Hispanic or Latino Female | White Male | White Female | Black or African American Male | Black or African American Female | Asian Male | Asian Female | Native Hawaiian or Other Pacific Islander Male | Native Hawaiian or Other Pacific Islander Female | American Indian or Alaska Native Male | American Indian or Alaska Native Female | Two or More Races Male | Two or More Races Female |
|---|----------|-------------|---------------|-------------------------|---------------------------|------------|--------------|--------------------------------|----------------------------------|------------|--------------|--|--|---------------------------------------|---|------------------------|--------------------------|
| Cash Awards: \$1000 - \$1999: Average Amount \$ | 1381.82 | 1374.78 | 1399.02 | 1383.73 | 1336.56 | 1372.68 | 1415.02 | 1368.56 | 1381.28 | 1430.81 | 1338.8 | 1386.17 | 1500 | 1381.67 | 0 | 1368.1 | 1460.53 |
| Cash Awards: \$2000 - \$2999: Awards Given # | 620 | 453 | 167 | 27 | 11 | 300 | 76 | 97 | 68 | 19 | 3 | 1 | 1 | 2 | 0 | 7 | 8 |
| Cash Awards: \$2000 - \$2999: Awards Given % | 100 | 73.06 | 26.94 | 4.35 | 1.77 | 48.39 | 12.26 | 15.65 | 10.97 | 3.06 | 0.48 | 0.16 | 0.16 | 0.32 | 0.00 | 1.13 | 1.29 |
| Cash Awards: \$2000 - \$2999: Total Amount \$ | 1442627 | 1045795 | 396832 | 60641 | 27508 | 698906 | 184356 | 217527 | 156493 | 45972 | 6830 | 2000 | 2143 | 5403 | 0 | 15346 | 19502 |
| Cash Awards: \$2000 - \$2999: Average Amount \$ | 2326.82 | 2308.6 | 2376.24 | 2245.96 | 2500.73 | 2329.69 | 2425.74 | 2242.55 | 2301.37 | 2419.58 | 2276.67 | 2000 | 2143 | 2701.5 | 0 | 2192.29 | 2437.75 |
| Cash Awards: \$3000 - \$3999: Awards Given # | 280 | 188 | 92 | 3 | 2 | 159 | 54 | 16 | 32 | 7 | 1 | 0 | 0 | 1 | 0 | 2 | 3 |
| Cash Awards: \$3000 - \$3999: Awards Given % | 100 | 67.14 | 32.86 | 1.07 | 0.71 | 56.79 | 19.29 | 5.71 | 11.43 | 2.50 | 0.36 | 0.00 | 0.00 | 0.36 | 0.00 | 0.71 | 1.07 |
| Cash Awards: \$3000 - \$3999: Total Amount \$ | 955243 | 641801 | 313442 | 10968 | 7000 | 541523 | 183766 | 55693 | 109873 | 24598 | 3384 | 0 | 0 | 3005 | 0 | 6014 | 9419 |
| Cash Awards: \$3000 - \$3999: Average Amount \$ | 3411.58 | 3413.84 | 3406.98 | 3656 | 3500 | 3405.81 | 3403.07 | 3480.81 | 3433.53 | 3514 | 3384 | 0 | 0 | 3005 | 0 | 3007 | 3139.67 |
| Cash Awards: \$4000 - \$4999: Awards Given # | 174 | 115 | 59 | 4 | 4 | 97 | 43 | 10 | 4 | 2 | 4 | 0 | 0 | 0 | 1 | 2 | 3 |
| Cash Awards: \$4000 - \$4999: Awards Given % | 100 | 66.09 | 33.91 | 2.30 | 2.30 | 55.75 | 24.71 | 5.75 | 2.30 | 1.15 | 2.30 | 0.00 | 0.00 | 0.00 | 0.57 | 1.15 | 1.72 |
| Cash Awards: \$4000 - \$4999: Total Amount \$ | 758958 | 497800 | 261158 | 17062 | 17715 | 421396 | 189613 | 42742 | 17313 | 8400 | 17515 | 0 | 0 | 0 | 4995 | 8200 | 14007 |
| Cash Awards: \$4000 - \$4999: Average Amount \$ | 4361.83 | 4328.7 | 4426.41 | 4265.5 | 4428.75 | 4344.29 | 4409.6 | 4274.2 | 4328.25 | 4200 | 4378.75 | 0 | 0 | 0 | 4995 | 4100 | 4669 |
| Cash Awards: \$5000 or more: Awards Given # | 236 | 165 | 71 | 6 | 3 | 138 | 51 | 13 | 9 | 5 | 7 | 0 | 0 | 1 | 0 | 2 | 1 |
| Cash Awards: \$5000 or more: Awards Given % | 100 | 69.92 | 30.08 | 2.54 | 1.27 | 58.47 | 21.61 | 5.51 | 3.81 | 2.12 | 2.97 | 0.00 | 0.00 | 0.42 | 0.00 | 0.85 | 0.42 |
| Cash Awards: \$5000 or more: Total Amount \$ | 2935159 | 2062971 | 872186 | 87041 | 16818 | 1736399 | 663925 | 143380 | 98648 | 49388 | 82850 | 0 | 0 | 10795 | 0 | 35968 | 9947 |
| Cash Awards: \$5000 or more: Average Amount \$ | 12437.11 | 12502.85 | 12284.31 | 14506.83 | 5606 | 12582.6 | 13018.14 | 11029.23 | 10960.89 | 9877.6 | 11835.71 | 0 | 0 | 10795 | 0 | 17984 | 9947 |
| OTHER AWARDS | | | | | | | | | | | | | | | | | |
| Total QSIs Awarded # | 425 | 246 | 179 | 13 | 10 | 152 | 110 | 56 | 42 | 16 | 7 | 1 | 1 | 0 | 0 | 8 | 9 |
| Total QSIs Awarded % | 100 | 57.88 | 42.12 | 3.06 | 2.35 | 35.76 | 25.88 | 13.18 | 9.88 | 3.76 | 1.65 | 0.24 | 0.24 | 0.00 | 0.00 | 1.88 | 2.12 |
| Total Benefit \$ | 1479580 | 863816 | 615764 | 46695 | 36711 | 540233 | 390417 | 197899 | 136308 | 50202 | 21292 | 3041 | 3041 | 0 | 0 | 25746 | 27995 |
| Average Benefit \$ | 3481.36 | 3511.45 | 3440.02 | 3591.92 | 3671.1 | 3554.16 | 3549.25 | 3533.91 | 3245.43 | 3137.63 | 3041.71 | 3041 | 3041 | 0 | 0 | 3218.25 | 3110.56 |
| Total Performance Based Pay Increases Awarded # | 630 | 394 | 236 | 9 | 13 | 307 | 138 | 50 | 64 | 16 | 18 | 0 | 0 | 1 | 0 | 11 | 3 |
| Total Performance Based Pay Increases Awarded % | 100 | 62.54 | 37.46 | 1.43 | 2.06 | 48.73 | 21.90 | 7.94 | 10.16 | 2.54 | 2.86 | 0.00 | 0.00 | 0.16 | 0.00 | 1.75 | 0.48 |
| Total Benefit \$ | 1903823 | 1093076 | 810747 | 22201 | 43958 | 836870 | 492478 | 153275 | 188451 | 38016 | 64639 | 0 | 0 | 6909 | 0 | 35805 | 21221 |
| Average Benefit \$ | 3021.94 | 2774.3 | 3435.37 | 2466.78 | 3381.38 | 2725.96 | 3568.68 | 3065.5 | 2944.55 | 2376 | 3591.06 | 0 | 0 | 6909 | 0 | 3255 | 7073.67 |